



**BEYOND  
THE HORIZON**

behorizon.org



# Activity Report

**2023**

*“Promoting glocal peace and security”*

Message from  
**Beyond the  
Horizon ISSG**

Dear Readers,  
As we reflect on the accomplishments of 2023, we are proud to present the annual activity report of **Beyond the Horizon**.

Our mission remains steadfast to promote glocal (global and local) peace and security by empowering decision and policy makers with data driven & evidence based research and analysis to provide deep insight and knowledge; and developing and advocating paths to build a better world for living safe and peacefully together.

At Beyond the Horizon, we understand that the complexities of modern conflicts require a deep integration of theory and practice.

That is why we have enlisted a diverse group of experts, combining seasoned practitioners with leading theorists in the field of peace and security.

Looking ahead, we remain committed to our mission. The challenges to today's global and local peace and security are ever-evolving and intertwined, but with our dedicated team and the continued support of our partners, we are confident in our ability to navigate these complexities and drive positive change.

Thank you for your continued support and for sharing in our vision of a more peaceful and secure world.

Sincerely,

**Beyond the Horizon**  
Team



# Table of Contents

- 01.** Contents
- 02.** Who we are
- 03.** What we do
- 04.** Our focus
- 05.** Our Sustainability Goals
- 06.** Financing
- 07.** Our quality
- 08.** Partners & Networks
- 09.** Research & Analysis activities
- 10-12.** Publications
- 13.** Crisis Horizon
- 14-15.** Training activities
- 16-17.** Projects
- 18.** Events
- 19.** Digital solutions
- 20.** Outreach



# Who **We are**



Beyond the Horizon International Strategic Studies Group (BtH) is an **independent next-generation think & do tank** in Belgium.

BtH aims to **promote glocal** (global & local) **peace and security** by its strong in-house capacity and extensive network of partners throughout the world.

## Achievements in 2023



# 8

### Events

We organised workshops, conferences, webinars, panel discussions, hybrid events.



# 9

### Projects

We implemented projects at European, national and regional levels.



# 55

### Publications

We published researches, policy briefs, commentaries, book reviews and journal issues.

# What we do

## Our activities



### ⇒ Think



- Research & Analysis
- Monitor
- Forum

### ⇒ Do



- Training & Consultancy
- Projects & Partnerships
- Digital Enabling

## Activities

### Research & Analysis

We empower decision and policymakers and practitioners with data-driven & evidence-based research and analysis including our quarterly journal 'Horizon Insights'.

### Monitor

We keep a watchful eye on the globe and crisis zones to bring emerging critical issues to the attention of professionals and the general public.

### Forum

We serve as a forum for debate on our focus areas by organising different kinds of events and our annual landmark event 'New Horizons Summit'.

### Training & Consultancy

We provide world-class training and consultancy services based on our focus areas through our Horizon Global Academy.

### Projects & Partnerships

We develop and employ innovative and sustainable solutions by making a combination of research, innovation and action projects in collaboration with selected partners.

### Digital enabling

With our in-house capacity Horizon Lab, we transform our deliverables into data-driven products and enable our activities with digital tools and solutions.

## Departments



# Our Focus

Focusing on challenges to our peace & security and their solutions from policy- and society-based perspectives, BtH covers the following topics in its activities:

## 01 Societal Challenges

- Diversity & Inclusion
- Gender & Equalities
- Migration & Integration
- Democracy & Rule of Law
- Radicalisation & Polarisation

## 02 International Affairs

- Geopolitics & Great Power Politics
- Energy Security
- Environment & Climate change

## 03 Disruptive Technologies

- Disruptive Technologies
- Cyber security



## 04 Peace & Conflict

- Peace & Conflict Management
- Defence & Security
- Political & Hybrid Warfare
- Maritime & Naval Security
- Non-Proliferation, Arms Control and Disarmament
- Fighting Organised Crime and Terrorism

# Our Sustainability goals



## Quality Education

Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all.



## Gender Equality

Achieve gender equality and empower all women and girls.



## Reduced Inequalities

Reduce inequality within and among countries.



## Peace, Justice and Strong Institutions

Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels.



## Partnerships for the Goals

Strengthen the means of implementation and revitalise the Global Partnership for Sustainable Development.

BtH believes that its strength lies in **diversity** and it is committed to nurturing an **inclusive culture** within the organisation and the community.

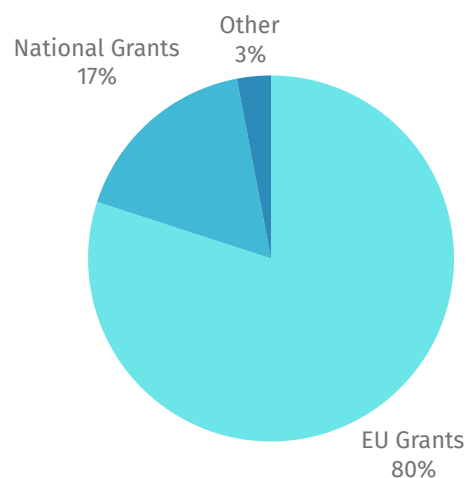
BtH is committed to promoting **gender equality** in its activities through its [Gender Equality Plan](#).



# Financing

## Chart & Funders

To maintain independence and objectivity of its publications and activities, BtH mainly derives its resources from projects funded primarily by the EU grants, and other national/international organisations. Besides, a small part of its revenue is generated by fees and donations.



### Our Funders




European Commission



European Parliament



**ESF**  
INVESTEERT IN  
IJOUW TOEKOMST






Vlaanderen  
is werk



**fedasil**  
AGENCE FEDERALE POUR  
L'ACCUEIL DES DEMANDEURS D'ASILE



King Baudouin  
Foundation  
*Working together for a better society*

**UNODC**  
United Nations Office on Drugs and Crime



# Our quality

Beyond the Horizon ISSG received BC 9022 quality label from Brand Compliance, and Work and Social Economy quality label from the Flemish Government which prove the quality of its organisational structure and activities.



WSE Quality registration

**WSE**  
Kwaliteitsregistratie

Work and Social Economy Quality Registration Number:  
[KDB000000933](#)



BC 9022 Quality label

**BC** BC 9022 Kwaliteitslabel  
Hét label voor WSE  
Gecertificeerd door Brand Compliance

BC 9022 Quality Label BE005/V1 - Certify number:  
[BE 057.1.1](#)



EU Transparency registration



European Union Transparency Register Identification Number:  
[832553048975-48](#)



Organisation registration number:  
[0688.914.586](#)

# Partners & networks

## Think-tanks & NGOs

↑ **35**

Leading international and national think-tanks and NGOs at European, national or local levels.

We formed more than 100 new partnerships in 2023 with organisations throughout all Europe and beyond to realise different projects, research activities and events.



## Universities & Research Centres

↑ **21**

Higher education institutions and various private research centres throughout all Europe and beyond.

## Public Institutions

↑ **16**

Municipalities from Europe, government agencies for employment, law enforcement, asylum, etc.

## Companies

↑ **11**

Companies contributing to innovative and sustainable solutions for societal challenges

## Networks

↑ **6**

Membership of networks at European level and beyond.



# Research & analysis activities



We empower decision and policymakers and practitioners with data-driven & evidence-based research and analysis. Our research and analysis activities are carried out by our department “Horizon Research”.



# Publications

Policy briefs, commentaries..



## January



An assessment of the European microchip industry and its expansion strategy

International criminal justice and the war in Ukraine

by Jannis Figura | Jan 14, 2023 | Research, War and Conflict



US-China Relations: Adrift Between Conflict and Tianxia



The New EU Security Paradigm: Climate and Security Nexus

by Ilyas Güleş | Jul 31, 2023 | Commentary, Energy Security, Environment & Climate Change

## July

## February



Western weapon supplies to Ukraine in 2023 and potential Russian responses

by Jannis Figura | Feb 8, 2023 | Commentary, Ukraine Crisis, Horizon, War and Conflict



Why is giving an old frigate to Ukraine such a bad idea?



Two Major Earthquakes Hit Türkiye and Syria - An Evaluation of Crisis Management Efforts



## August

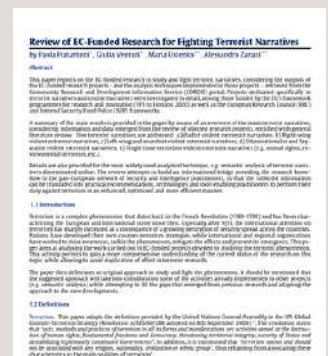
## March



Generative AI - Astonishing but no reason to be afraid



Japan's Defense Buildup and NATO Involvement



All publications on: <https://behorizon.org>

# Publications

Policy briefs, commentaries..



## ↘ April



## ↘ May



## ↘ June



Generative AI – Astonishing but no reason to be afraid

by Jannis Figura | Mar 15, 2023 |  
Commentary, Disruptive Technologies



Lebanon Treads a Narrow Path to Avoid Regional War

by Ibrahim Jouhari | Oct 25, 2023 |  
Commentary, War and Conflict



The US and Israel's War with Hamas

by Joshua Perkins | Nov 8, 2023 |  
Commentary, Geopolitics & Great Power  
Politics, Peace and Conflict Management, War  
and Conflict



The Geopolitics of Climate Change: China and the US Strategies in Focus at COP28

by Ji-han Lim | Dec 7, 2023 | Commentary,  
Environment & Climate Change



Latest Gaza War to Reshuffle Cards in the Middle East

by Middle East Task Force | Oct 24, 2023 |  
Geopolitics & Great Power Politics, Policy Brief,  
War and Conflict



The Biden-Xi Dialogue: Balancing Competition and Cooperation in a Fragile World

by Ji-han Lim | Nov 23, 2023 | Commentary,  
Geopolitics & Great Power Politics



The role of EU in COP 28 – Can EU be the forefront fighter in the war against climate change?

by Ilyas Gülenç | Dec 5, 2023 | Commentary,  
Environment & Climate Change

## ↘ October

## ↘ November

## ↘ December

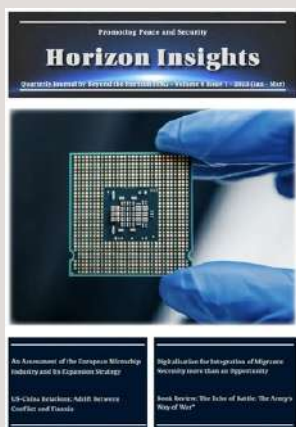
All publications on: <https://behorizon.org>

# Publications



## Horizon Insights

Horizon Insights is BtH's quarterly open-access journal that features most insightful research articles and policy briefs to cover some of the most important issues, mostly ending with policy recommendations for policy makers and those in the field. Each issue also discusses a book, visiting a debate around a recent conspicuous subject. We published **Volume 6** of the journal in 2023 with **4 issues**.



### ➤ VOL 6 / ISSUE 1 Jan-Mar 2023

European Microchip Industry's Expansion Strategy, Digitalisation for Integration of Migrants  
US-China Relations Adrift,  
Book: The Army's Way of War



### ➤ VOL 6 / ISSUE 2 Apr-Jun 2023

White Paper on AI in EU, International Criminal Justice and the War in Ukraine, Earthquakes and crisis management in Türkiye & Syria, Refugee Entrepreneurship



### ➤ VOL 6 / ISSUE 3 Jul-Sep 2023

Disaster Management in Europe, Fighting Terrorist Narratives, Niger Military Coup, Book: How Migration Really Works



### ➤ VOL 6 / ISSUE 4 Oct-Dec 2023

Latest Gaza War, Western Balkans Endangered by Russian Influence, Generative AI Astonishing,  
Book: Foolproof

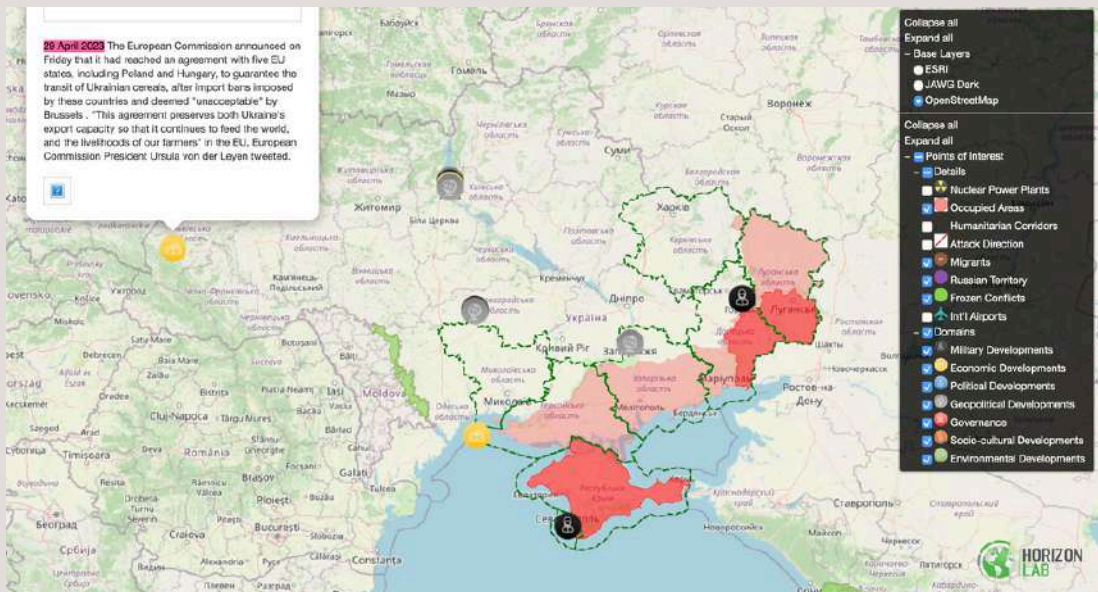
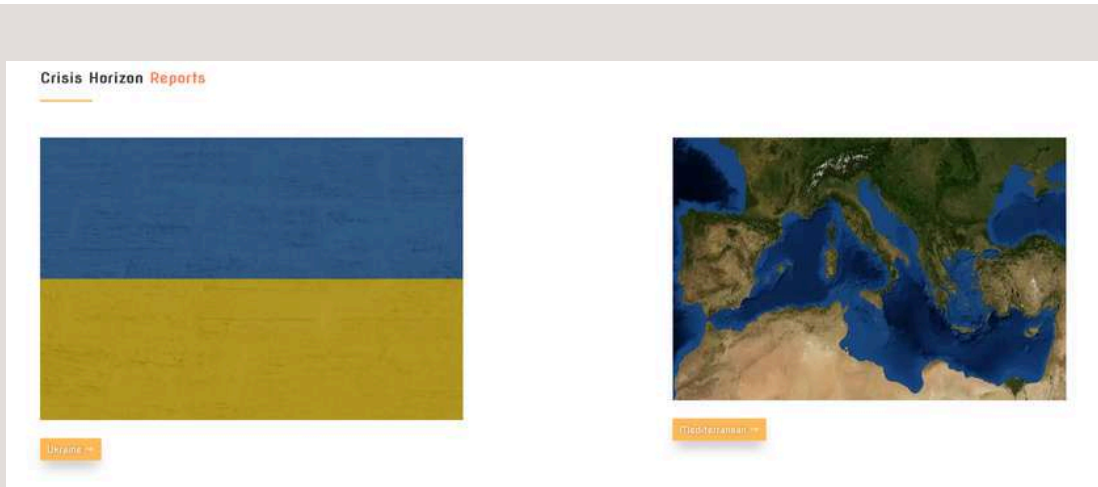
All issues on: <https://behorizon.org/horizon-insights/>



# Monitor Crisis Horizon



We monitored selected crisis and conflict areas around Europe, published periodically a total of **12 crisis horizon reports** in 2023 (Ukraine 7, Mediterranean 5) supported with data and map visualisation.





# Our Training activities

We developed new trainings and e-learning modules in 2023. We organised online and in-person training activities based on our focus areas through our [Horizon Global Academy](#). Our training activities received BC 9022 Quality Label in 2023.

## ➤ Trainings for professionals/business (paid)



### ➤ Digital Transformation Training

**Aim:** Raise awareness of non-technical staff about the opportunities and challenges of cybersecurity and AI

**2 blended modules:**

- AI-Centric Transformation
- Cybersecurity Risk Management

**Advantages**

- 32 hours
- Modular
- EN, NL
- Certification
- Registered to Flemish database

**Participation**

Training leave or training cheques can be used. ([Link](#))

[Link](#)



### ➤ Dealing with diversity training

**Aim:** Help employees better use valuable insights and skills related to diversity in the workplace in Belgium.

**5 blended modules:**

- General
- Interculturality
- Gender
- Digital literacy
- Disabilities

**Advantages**

- 8 hour per module
- Modular
- at organisation level
- EN, NL
- Selected as a training of future

**Participants in 2023**

- CLT Leuven
- Thomas More students
- Charpickers
- Bednet

[Link](#)





# Our Training activities in 2023



## ↳ Trainings for general public (e-learning with open and free access)



### ↳ Supermentor blended learning for supporting jobseekers

Super-mentor is a **blended certified online training** for mentors and mentoring organisations who support jobseekers with migrant background to find a job in Belgium.

#### 4 blended / e-learning modules

- What's Mentoring?
- Mentoring process
- Mentoring skills.
- Flemish Labour market

#### Advantages

- Modular
- Certification
- Free e-learning.
- Community messaging
- EN, NL
- Application for mobile use

#### Participants in 2023

- Januam
- Duo for a job
- FMDO
- More than 200 mentors

Trainings can be organised for mentor groups.

[Link](#)



### ↳ Mentor+ e-learning for youth mentors

Mentor+ offers an e-learning for mentors of justice involved youth. It also offers a rich source for youth organisations dealing with justice involved juvenile.

#### 4 e-learning modules

- The Basics of Mentoring
- Justice-involved youth
- Enabling Change

#### Advantages

- In 6 languages (EN,NL,FR,PT,IT,GR)
- Free e-learning
- Application available for mobile use

#### Participants in 2023

- More than 10 youth organisations across Europe

[Link](#)



# Our projects in 2023

We develop and employ innovative and sustainable solutions on societal challenges by making a combination of research, innovation and action projects in collaboration with selected partners.



## ↘ All-in-one 4 HER (2)

Funded by Euroclear, KBS

All-in-one 4 HER - 2 aimed to extend its fast-track integration model for Highly Educated Refugees to new languages (Ukrainian and Turkish). A handbook was also developed for highly educated refugees and asylum seekers.

Focus Area: *Migration & Integration*

<https://all-in-one4her.eu/>



## ↘ Supermentor

Funded by ESF Vlaanderen (WSE Europa)

Super-mentor is an e-learning program for mentors and mentoring organisations who support jobseekers with migrant background to find a job. It includes 4 modules and free for volunteer mentors.

Focus Area: *Migration & Integration*

<https://super-mentor.eu/>



## ↘ MENTOR+

Funded by the EU (ERASMUS+)

Mentor+ is focused on designing an intervention of non-formal education, offering the mentoring methodology to engage, connect and empower young people in conflict with the law. The main idea is to use law-abiding adults to support juveniles in the process of developing positive attitudes and behaviours.

Focus Area: *Fighting Organised Crime & Terrorism*

<https://www.mentorplus-euproject.org/>



## ↘ Soft Skills

Funded by ESF Vlaanderen (WSE Europa)

Soft Skills project developed training modules with a special attention to the skills of the 21st century. As a part of the project, BtH aimed to form the standard for future dealing with diversity within organisations and teach employees to better use valuable insights and skills with regard to diversity in the workplace.

Focus Area: *Diversity & Inclusion*

<https://omgaanmetdiversiteit.be>



# Our projects in 2023

## ➤ Mentoring in Asylum Reception

Funded by FEDASIL (AMIF)

The project aims to test mentoring to work for highly educated asylum seekers residing at the reception centres and facilitate their labour market integration process.

Focus Area: *Migration & Integration*

<https://www.fedasil.be>



## ➤ Immune 2 Infodemic

Funded by the EU (CERV)

IMMUNE 2 INFODEMIC aims to immunise EU citizens against the disinformation and misinformation on selected themes by empowering and equipping them with several methods using eye-catching material and easy-to-use tools.

Focus Area: *Democracy & Rule of law*

<https://immune2infodemic.eu/>



## ➤ NOTIONES

Funded by the EU (Horizon 2020)

NOTIONES aims to build and maintain a pan-European ecosystem of security and intelligence practitioners in order to (1) monitor technologic opportunities and advancements and best practices and (2) define and refine requirements and standardisation needs.

Focus Area: *Fighting Organised Crime & Terrorism*

<https://www.notiones.eu/>



## ➤ KT4D

Funded by the EU (Horizon Europe)

Knowledge Technologies for Democracy (KT4D) will foster civic participation in democracy by capitalising on the benefits of developments in AI & Big Data Technologies. To do this project develops and validates tools, guidelines and a Digital Democracy Lab Demonstrators platform.

Focus Area: *Democracy & Rule of law*

<https://kt4democracy.eu>



## ➤ EuroHub4Sino

Funded by the EU (Horizon Europe)

Led by Beyond the Horizon, EuroHub4Sino brings together some of the best researchers in Europe to foster independent European knowledge on China as well as high-level experts on AI and Big Data to develop an enhanced digital platform to support researchers and other stakeholders.

Focus Area: *Geopolitics & Great Power Politics*

<https://eh4s.eu>

# Forum Events in 2023



More than 400 participants



■ online

■ on site

BtH, alongside creating impact through its publications, became a forum where emerging issues were discussed before public and important project results were shared with the interested parties.



## Events

	Event	Date	Type	Location	Link
1	Annual Neighbourhoods Conference - 2023	07/02/2023	Conference	Brussels	➔
2	IMMUNE 2 INFODEMIC Project Framework Workshop	28/02/2023	Workshop	Brussels	➔
3	EuroHub4Sino kick off event	12/05/2023	Workshop	Brussels	➔
4	IMMUNE 2 INFODEMIC Project Coproduction Workshop	30/05/2023	Workshop	Brussels	➔
5	IMMUNE 2 INFODEMIC Project Coproduction Workshop-2	22/09/2023	Workshop	Brussels	➔
6	KT4D Use Case 1 - Advancing more democratic AI governance with policymakers	26/10/2023	Workshop	Brussels	➔
7	Immunise Against Dis-/Misinformation Workshop	28/11/2023	Workshop	Antwerp	➔
8	Mentoring Justice Involved Youth Webinar	21/12/2023	Webinar	Europe	➔



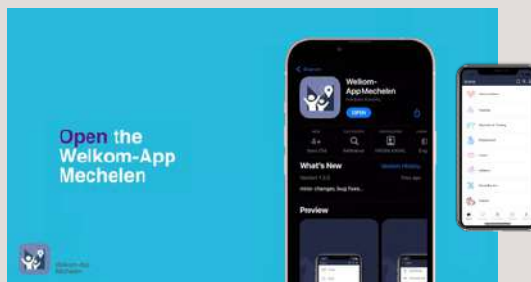


# Our digital solutions



Our department “Horizon Lab” serves as the general purpose digital enabler of BtH both in its research and action areas. Core task of the lab is to transform group deliverables into data-driven products and contribute to the research by providing interdisciplinary insight using data and other digital tools.

## ➤ Welkom-App (Mechelen)



Applications for newcomers to three European cities are developed. The Welkom-App Mechelen is currently available on IOS and Android for users.

<https://www.mechelen.be/welkom-app#NL>

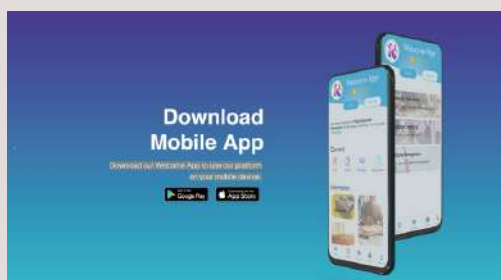
## ➤ Mentor Smart Matching Tool



Machine Learning application aimed to match mentees and mentors using the criteria developed particularly for social mentoring.

<https://orient8.eu/SmartMatchingTool.html>

## ➤ HER Welcome App



An application for informing and connecting highly educated refugees. Currently available on IOS and Android in 3 languages.

<https://all-in-one4her.eu>

## ➤ EDUC8 App



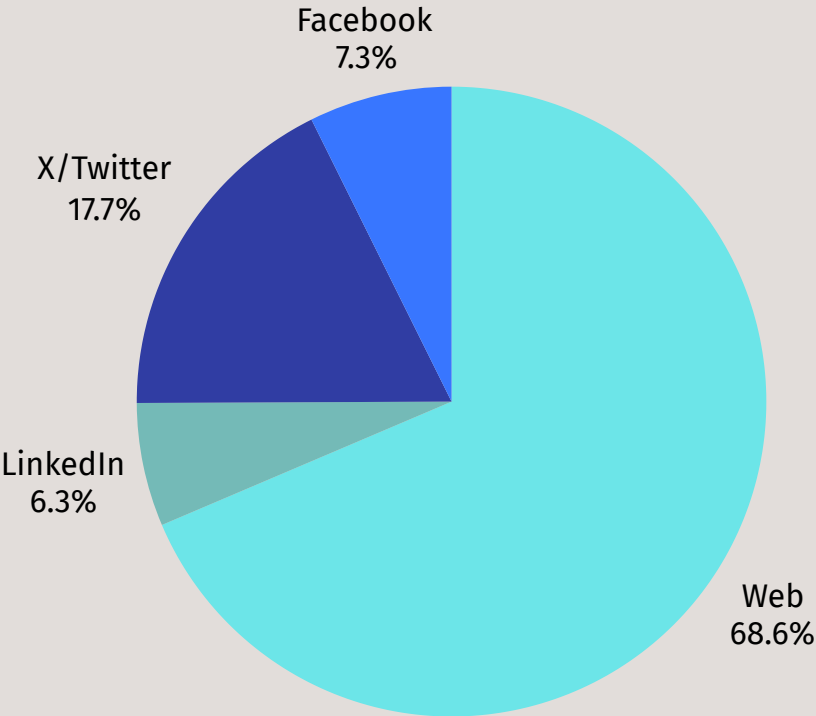
EDUC8 is a free app that helps to build resilience against radicalisation and polarisation through religious education. Available on IOS and Android.

<https://orient8.eu/SmartMatchingTool.html>

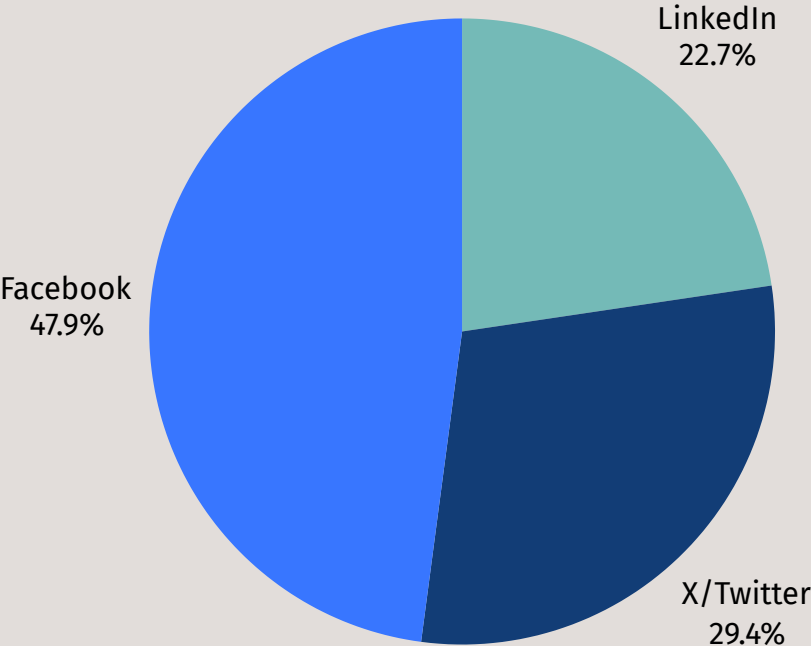
Our outreach

# digital marketing in 2023

Integrations Included: Facebook, Google Analytics, LinkedIn and Twitter.



**~2 million**  
Impressions



**~11.000**  
Followers



Da Vincilaan 1, 1930  
Zaventem, Belgium  
[behorizon.org](http://behorizon.org)



# BEYOND THE HORIZON



2023

